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Key Financials (1)

2011-6-30	2010-12-31	Change
11,754.77	10,810.32	8.74%
5,985.22	5,526.03	8.31%
11,016.09	10,109.41	8.97%
9,892.11	9,075.37	9.00%
733.60	696.79	5.28%
244.68%	221.14%	23.54 pps
10.42%	10.40%	0.02 pps
12.51%	12.68%	0.17 pps
1.03%	1.14%	0.11 pps
	11,754.77 5,985.22 11,016.09 9,892.11 733.60 244.68% 10.42% 12.51%	11,754.77 10,810.32 5,985.22 5,526.03 11,016.09 10,109.41 9,892.11 9,075.37 733.60 696.79 244.68% 221.14% 10.42% 10.40% 12.51% 12.68%

Key Financials (2)

(RMB bn)	1H2011	1H2010	YoY Change
Net Interest Income	145.71	117.80	23.69%
Net Fee and Commission Income	47.67	33.64	41.70%
Pre-tax Profit	120.79	92.19	31.02%
Net Profit	92.95	70.78	31.33%
EPS (RMB)	0.37	0.30	23.33%
ROAA (Annualized)	1.65%	1.43%	0.22 pps
ROAE (Annualized)	24.98%	24.00%	0.98 pps



Strategic Planning

Financial Performance

Outlook



Development Goals

By 2015, the bank aims to become a world class bank with fully-fledged systems, excellent service quality, rigorous internal control and superior performance and to establish a corporate identity that is considered "reliable and warm" / "trusted and friendly" by clients, investors and employees

Transforming our Business and Management and Enhancing Capabilities in New Finance Services Volume Driven Value Driven Traditional and New **Traditional Business Business** Decentralized **Integrated Marketing** Marketing Physical and **Physical Distribution Electronic Distribution** Channels Channels Departmental Bank **Processing Bank**

Building a World Class IT System and Balancing Development of IT and Business Enterprise Process Product Innovation Modeling **Processing Bank Quantitative Modeling New-Generation Customer Service** Core System **Business Transforming Beijing Production Center** System Security Intra / Cross-City **Stable Operations Disaster Relief Centers** In-House R&D IT Management System Sustainable Development

Bank of America

- Exiting strategic cooperation extended to end of 2012 and a new strategic cooperation agreement after 2012 is currently under discussion
- Focus of future strategic assistance: retail and private banking, corporate and institutional business, investment banking, e-banking, financial markets and IT
- Focus of future business cooperation : client generation, sales, channel sharing

Fullerton Financial Holdings

Private banking and wealth management training

Banco Santander

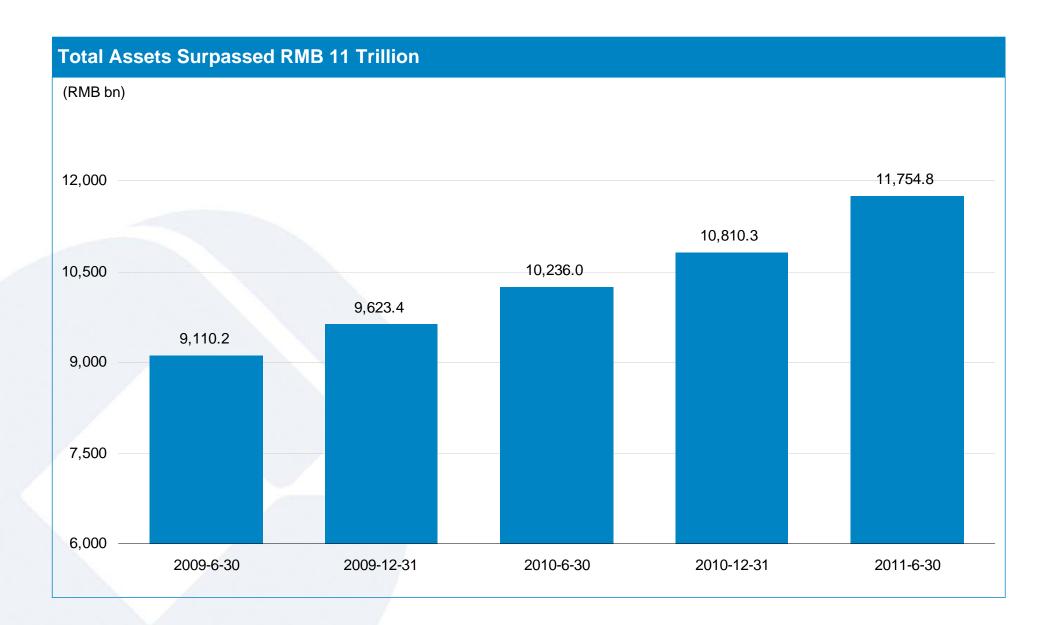
- Rural banking
- University finance
- Consumer finance
- Trade finance



Strategic Planning

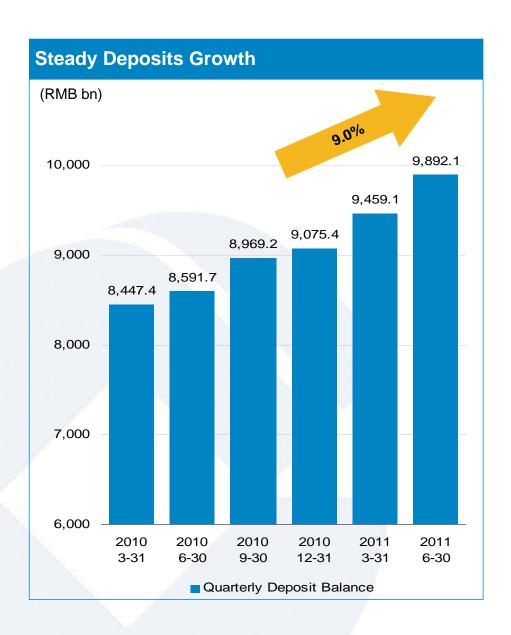
Financial Performance

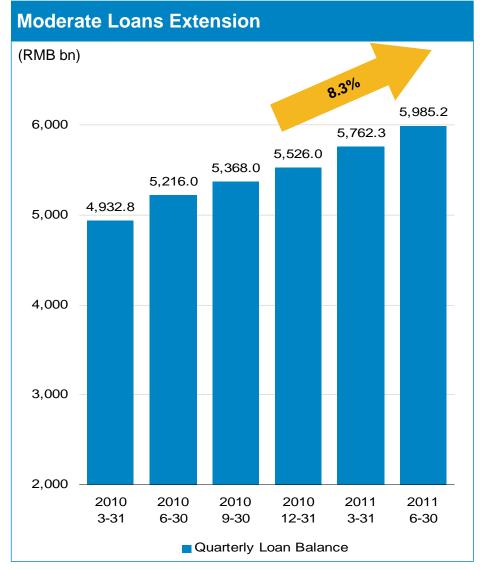
Outlook

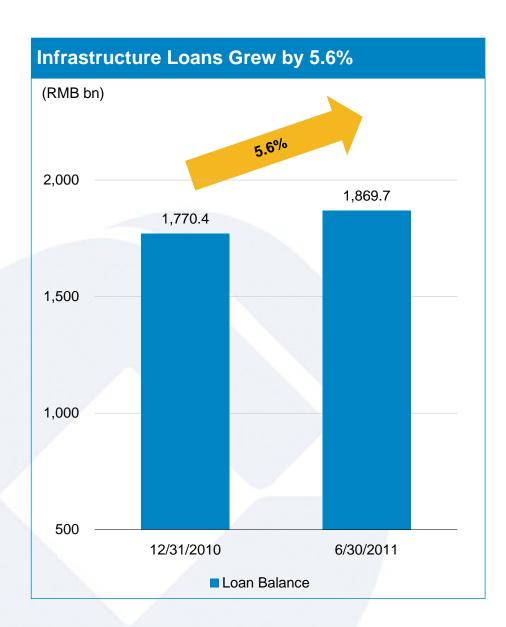


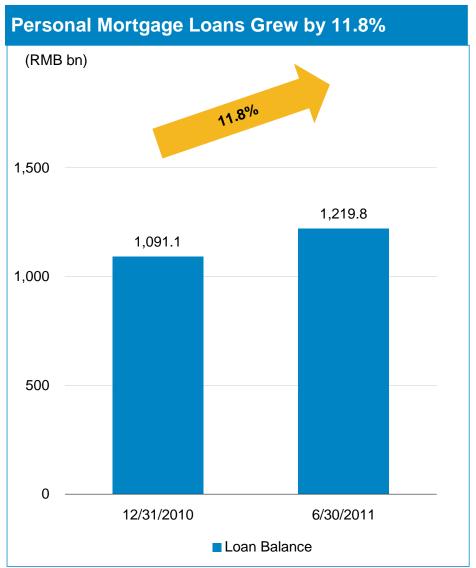


New Breakthroughs—Deposits and Loans











Effective Credit Structure Adjustment— Rapidly Developing Small Enterprise Business

Small Enterprise Loans Grew 5.8 pps Higher than Corporate Loans (RMB bn) 1.000 12.6% 825.9 800 733.4 600 400 200 2010-12-31 2011-6-30 Small Enterprises Loan Balance

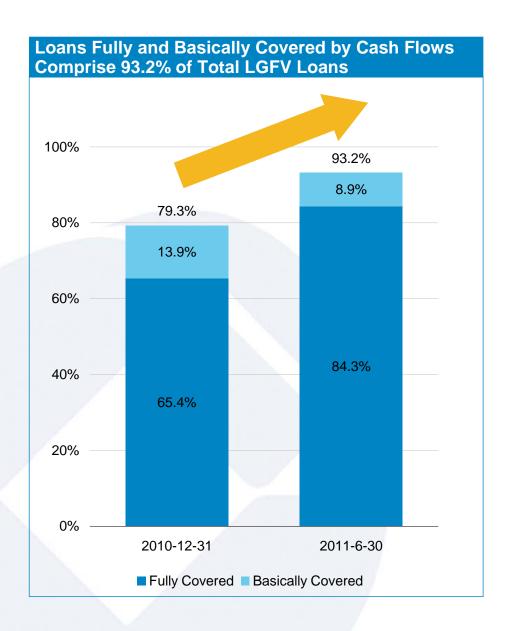
Note: Small enterprises are as defined by the NDRC and other ministries/commissions (under 300 workers, sales under RMB 30mm or assets under RMB 40mm, for industrial companies)

Small Enterprise Loans: Strong Growth and High Quality

- Optimizing selection of small enterprises, precautionary tools / ratings, and risk monitoring systems
- Developing professional customer relationship managers to identify customer risks
- 237 "credit factories" with another15 established since beginning of the year
- Loans mainly directed to regions with developed private sectors and good credit / legal environment where small enterprises are relatively active
- NPL ratio for new loans since 2005 is 0.82%

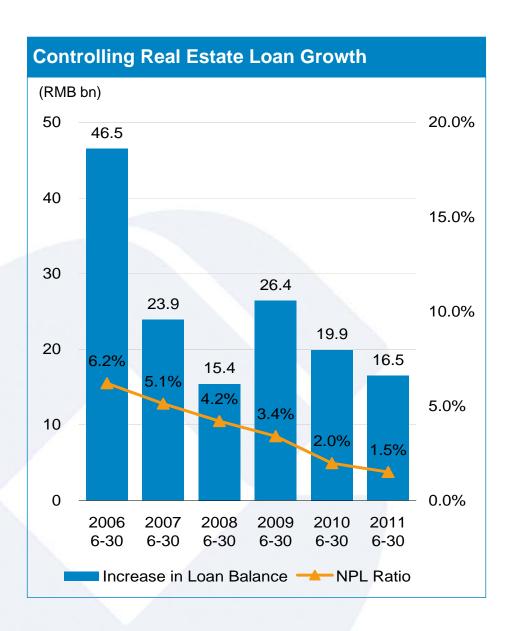


Effective Credit Structure Adjustment— Strictly Controlling Local Government Financing Vehicles (LGFV) Loans



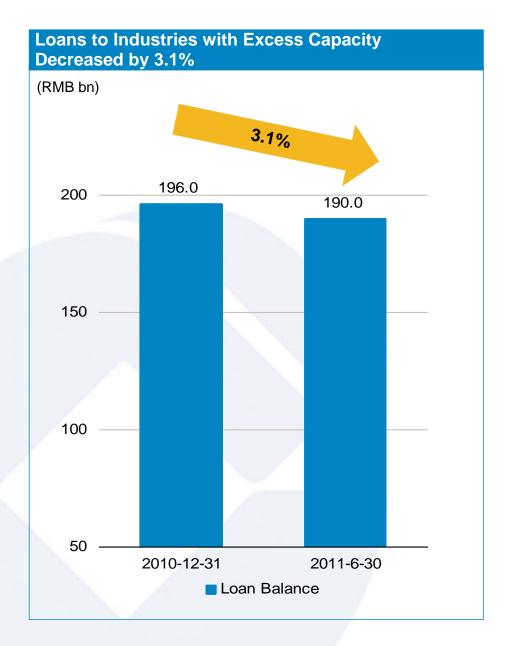
Effectively Controlling Credit Risk of LGFV Loans

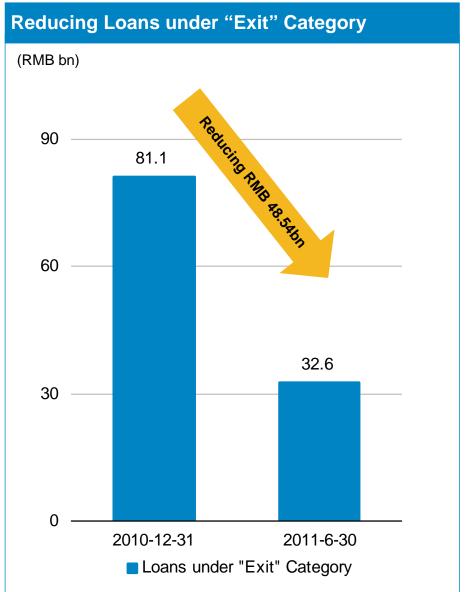
- Stringent entry requirements and approach to extending new loans
- Namelist-based management
- Loans mainly extended to clients at the provincial / municipal level
- Cash flow analysis for individual accounts and advances
- Prudent approach to loss provisioning
- Risk assessment and loan clean-up

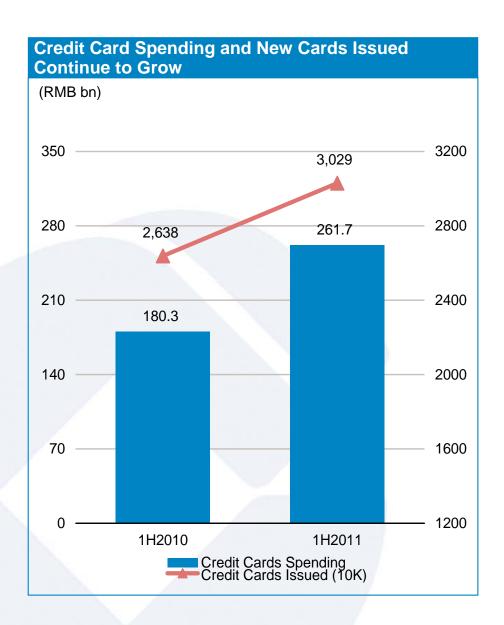


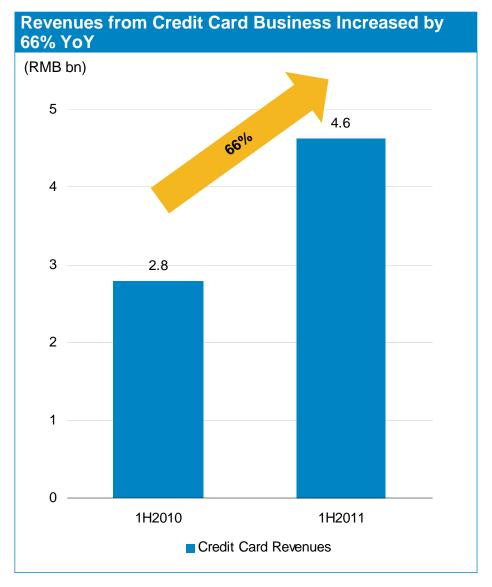
Preventing Real Estate Loan Risk

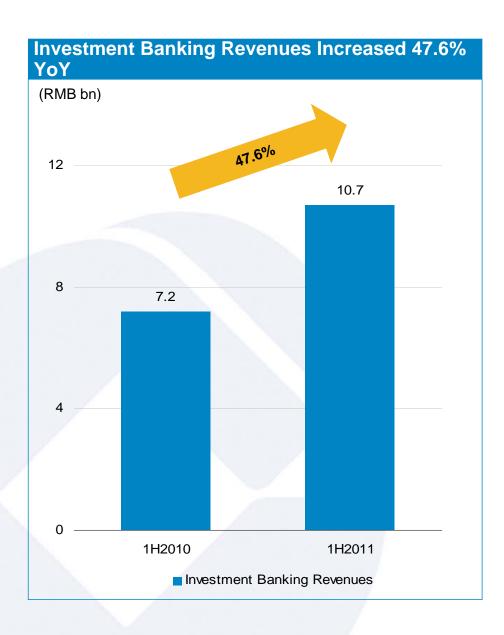
- Industry quota management
- Priority support for residential projects
- Loans directed to regions with steady housing markets
- Namelist-based management
- Revaluation and monitoring of loan collateral
- Loan growth of 2.74 pps lower than for corporate loans
- NPL ratio of 1.5%





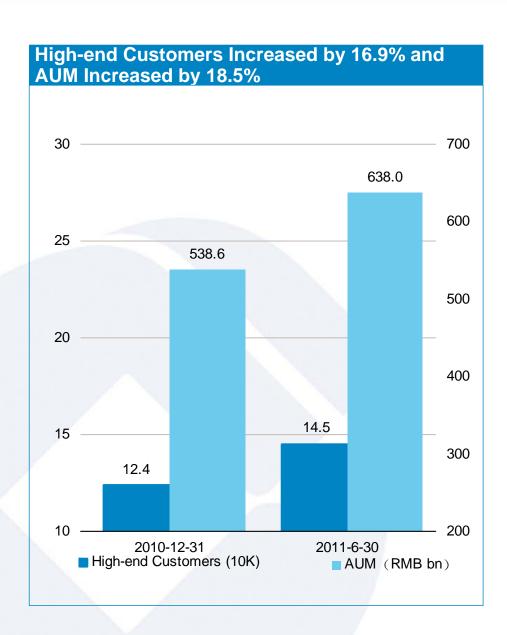






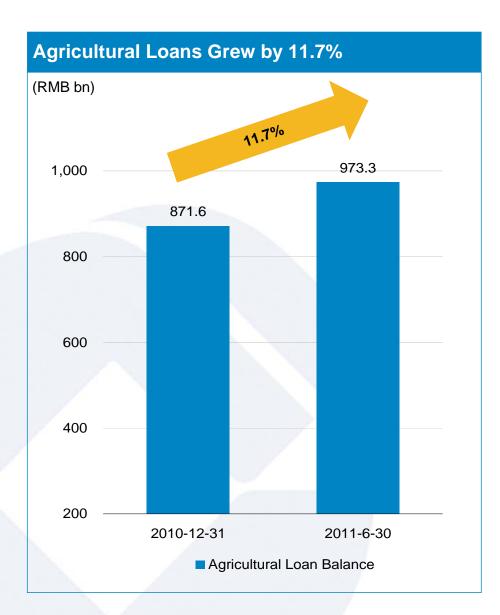
Investment Banking Business is Increasingly Competitive

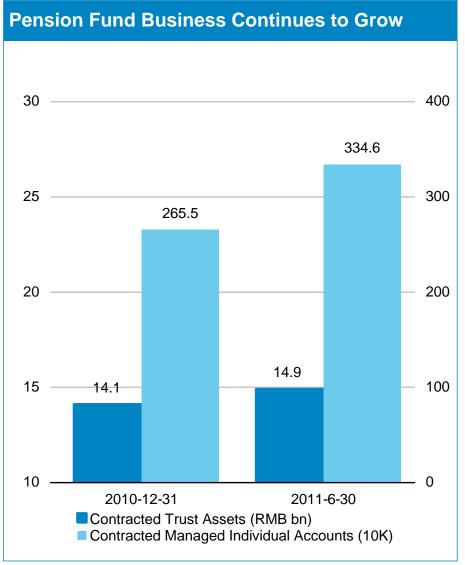
- #1 in terms of underwriting of short-term commercial paper
- #1 in terms of underwriting of government bond and book-entry government bond sales at branch outlets
- Financial advisory revenues grew 131.7% YoY
- Leading underwriting of debt financing products
- Launched RMB Denominated Bond Fund in Hong Kong
- #1 in terms of IPOs underwriting among Hong Kong based Chinese investment banks. Net profit increased 205.9% YoY



Characteristic Private Banking Services

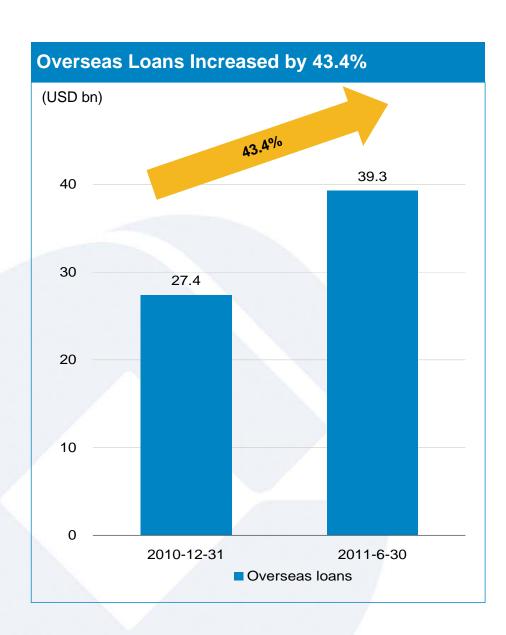
- 9 private banks
- 195 wealth management centers
- Wealth management cards and private bank cards issued increased by 72.6%
- Differentiated and integrated financial product service
- © 24×7 VIP service

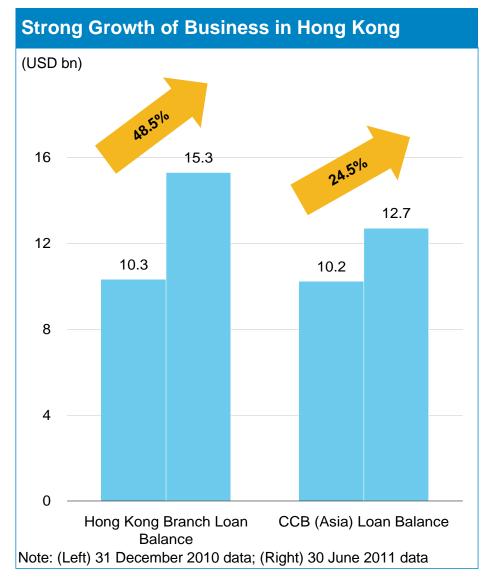






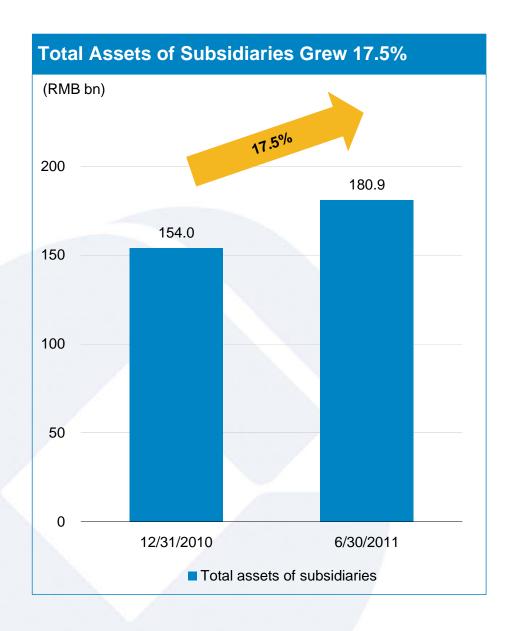
Global Financial Service Capabilities Significantly Enhanced





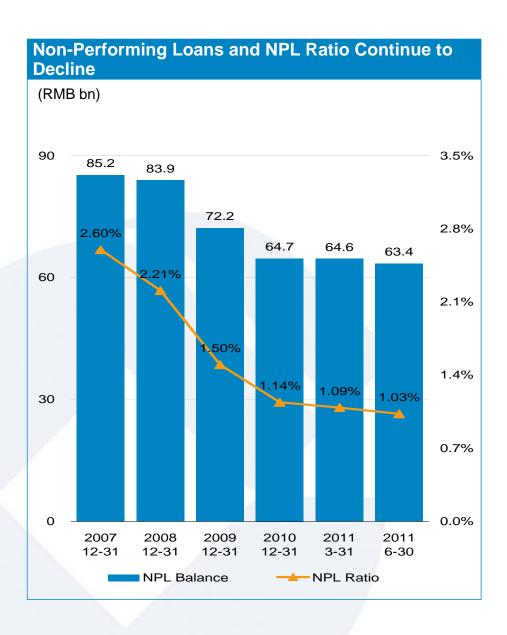


Strengthened Integrated Services



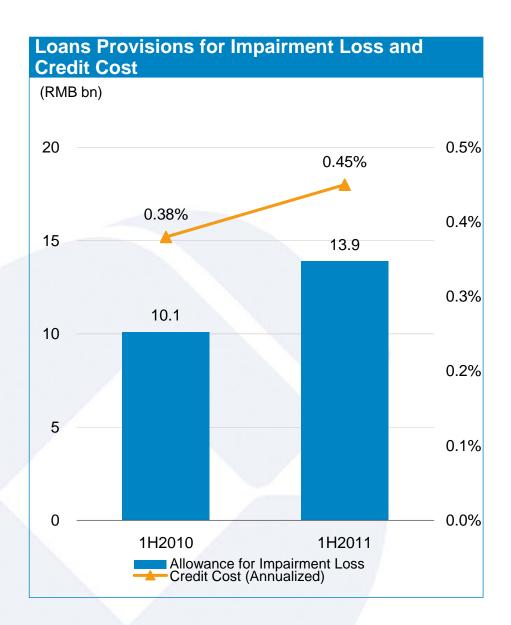
Strengthening Integrated Financial Capabilities

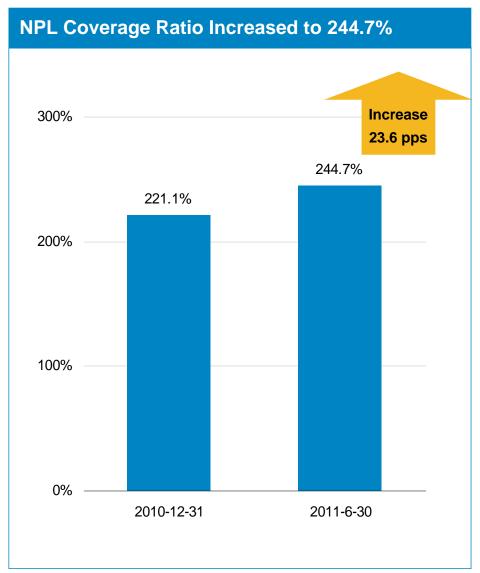
- CCB Life established with plans for capital increase
- RMB 751mm equity injection into Sino-German Bausparkasse Co. Ltd.
- Established additional 2 rural banks this year with totally 11 established and 22 received approval to date
- Net profit of major subsidiaries grew 43.1%
 YoY
- Plans to issue RMB bonds in Hong Kong

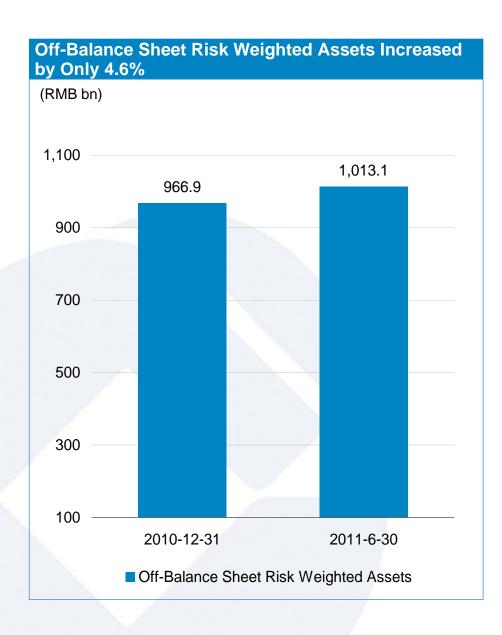


Increasing Sophistication of Risk Management

- Risk management incorporated in customer service
- Capital constraint and Economic-Value-Added evaluation
- Optimizing business structure
- Optimizing quantitative risk management tools
- Well-prepared for the implementation of New Basel Capital Accord





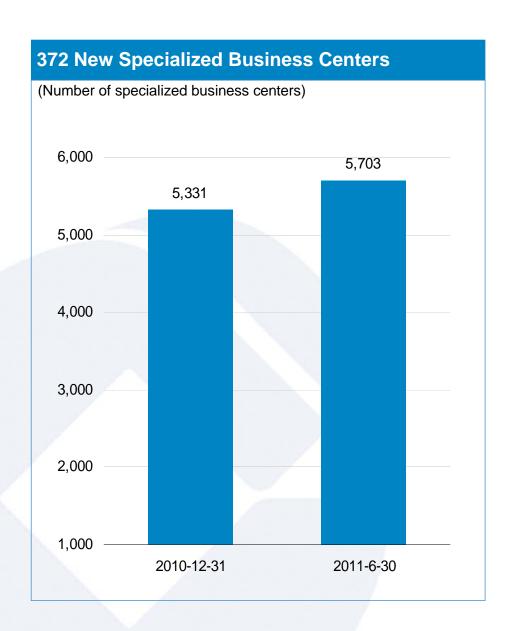


Preventing Off-Balance Sheet Business Risk

- Off-Balance Sheet Business Management Year
- Stringent entry requirements for new customers and focus on high quality customers
- Formulate risk policy bottom line
- Loss provisioning for off-balance sheet operations
- Steadily grow our wealth management business with moderate sales and income from wealth management products
- Financial statement adjustments related to bank-trust collaboration will be completed within this year

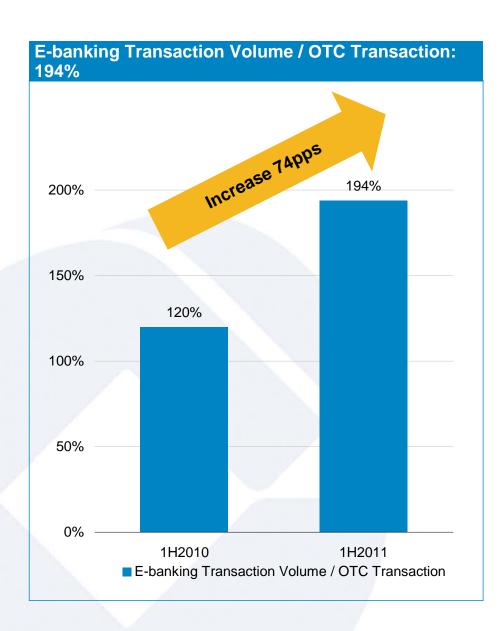


More Professional and Refined Sophisticated Management Standards



Management Model Innovation and Business Process Optimization

- Centralized back office management in 96% of municipal branches
- 67% municipal branches have adopted twotiered or two-and-a-half-tiered management
- 80 product innovations, 105 process optimization projects
- 5 product innovation labs
- Scored 93.6 in mystery shopper survey for branch service quality, an industry-leading performance



E-banking is Becoming the Principal Transaction Medium

- Online banking transaction volume for retail customers increased 125% YoY
- Online banking transaction volume for corporate customers increased 18% YoY
- Mobile banking transaction volume increased 63% YoY
- 40,949 self-service machines, increasing by 27%
- 10,114 self-service banks, increasing by4.5%
- 82.69 million phone banking customers, increasing by 15%



New Achievements in Strategic Cooperation

- Completed a total of 98 cooperation projects to date; three in 1H2011
- Completed a total of 307 experiencesharing projects to date; 12 in 1H2011
- 124 employees participated in on-job training to date; 30 in 1H2011
- 6,200 employees attended short-term training to date; 220 in 1H2011
- Expert consulting and recommendations on IT, e-banking, wealth management and private banking



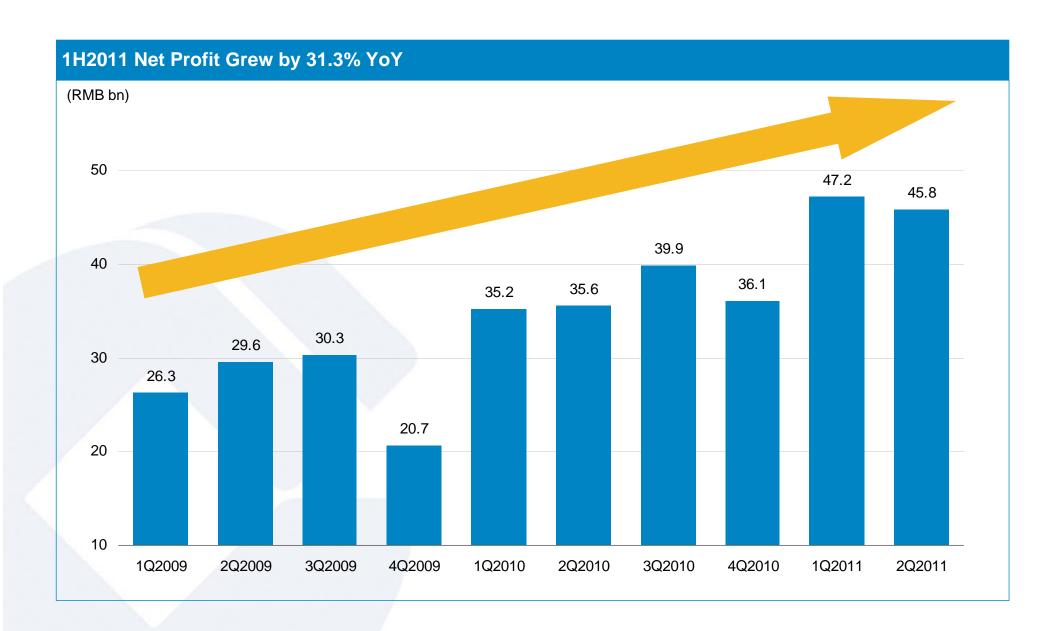
 Private banking and wealth management training



- Established JV—Jianxin Rural Bank
- Collaboration on university finance and trade finance
- Risk management training

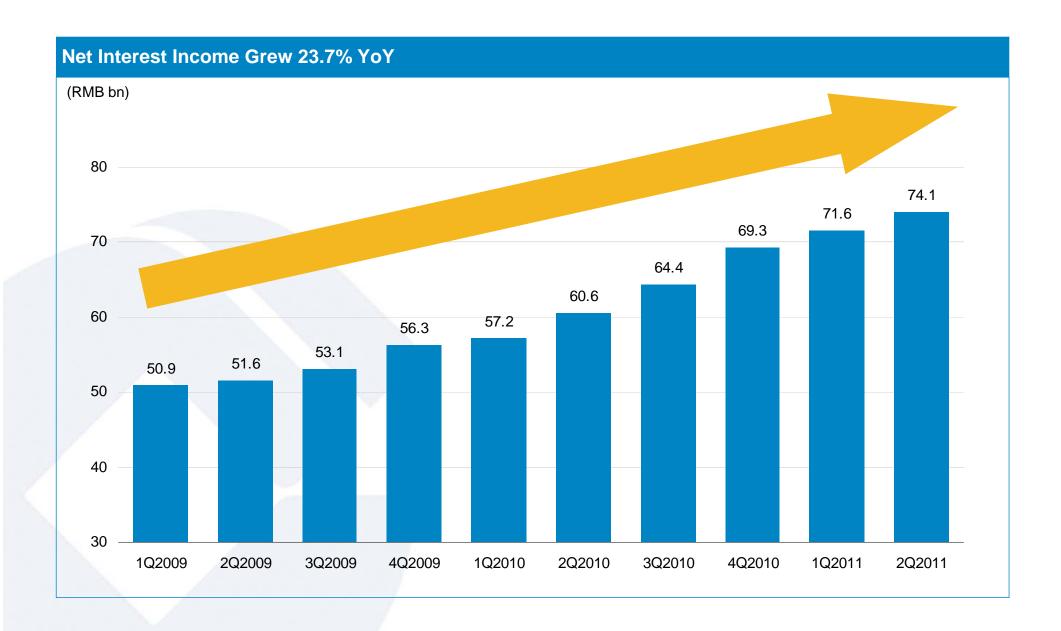


Continuous Leading Position in Financial Performance Strong Net Profit Growth



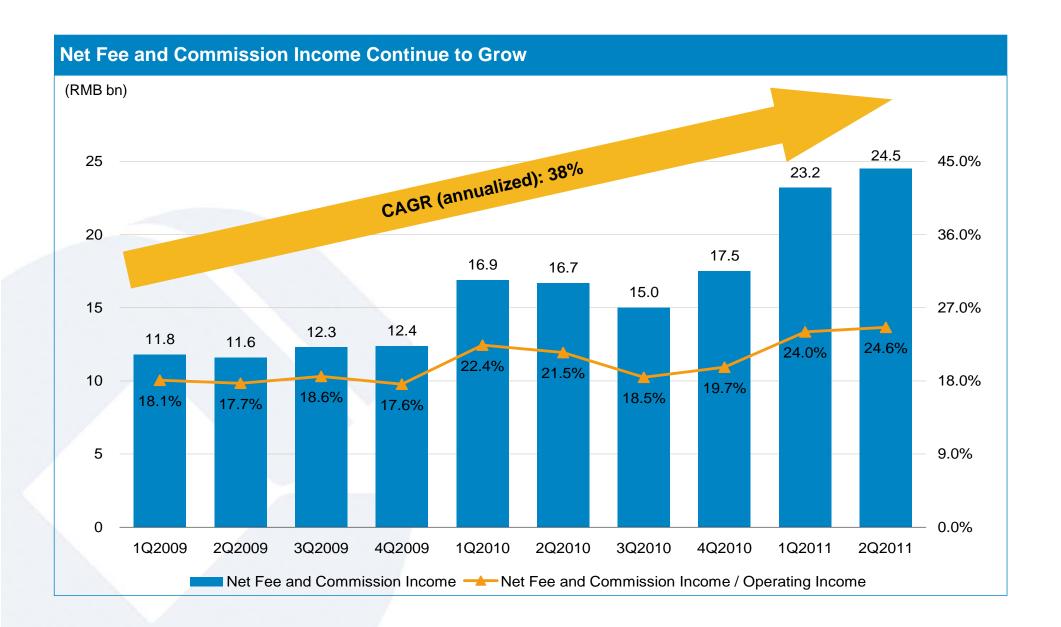


Continuous Leading Position in Financial Performance Net Interest Income Continues to Grow



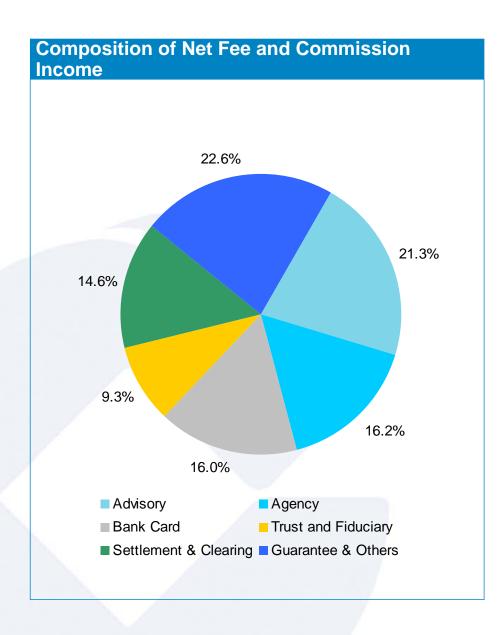


Continuous Leading Position in Financial Performance Strong Growth of Net Fee and Commission Income (1)



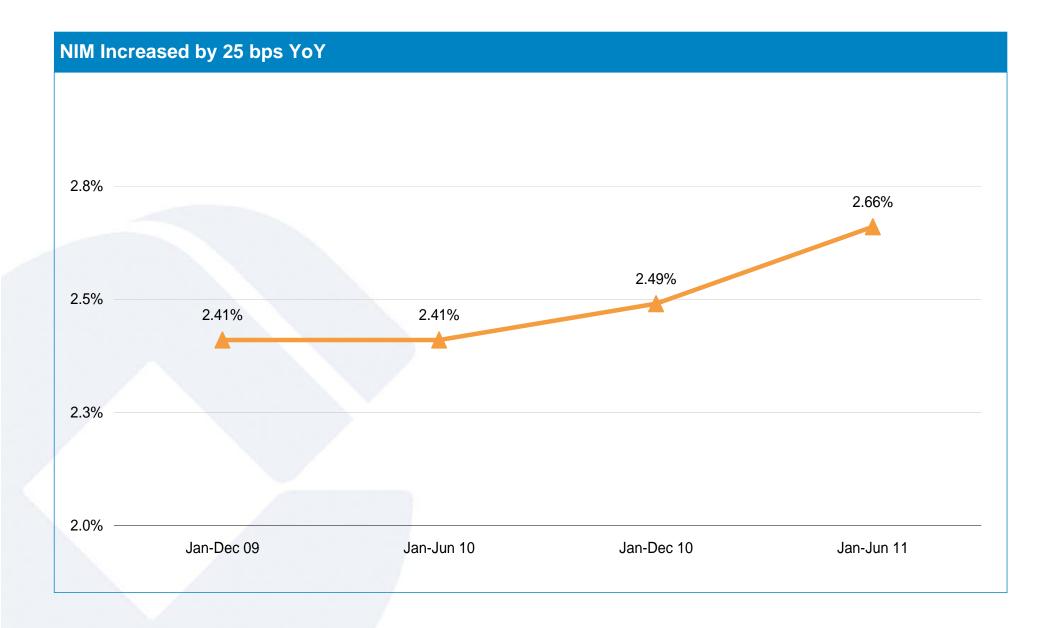


Continuous Leading Position in Financial Performance Strong Growth of Net Fee and Commission Income (2)



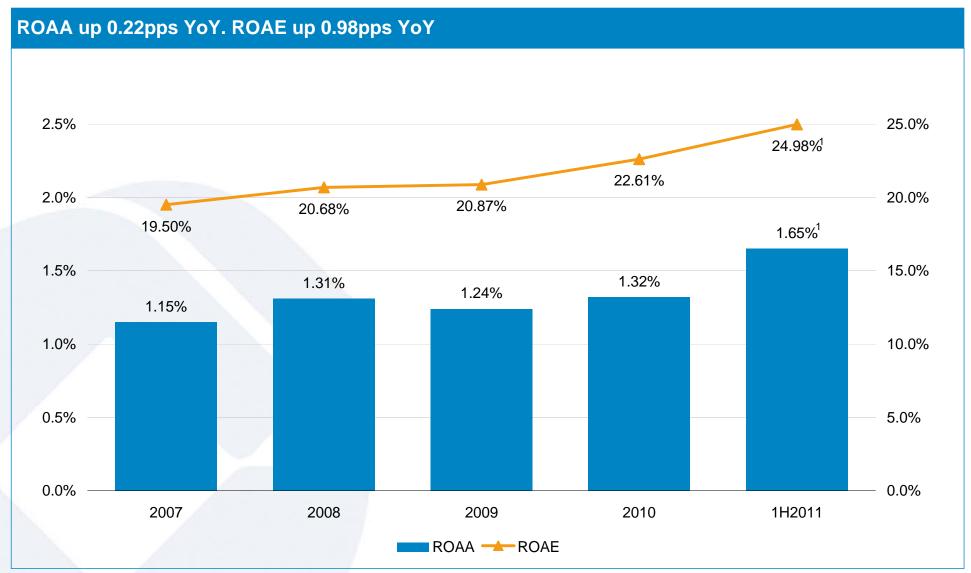
Strong Growth of Major Intermediary Businesses / Products

- Advisory income grew 44.47%
- Agency fee income grew 26.58%
- Bank card fee income grew 41.73%
- Settlement and clearing income grew 45.35%
- Income from trust and fiduciary businesses grew 21.41%
- Insurance brokerage income in China grew137.0%

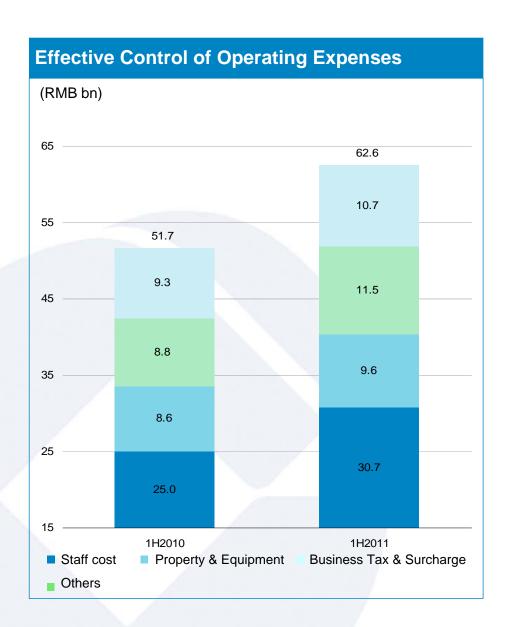


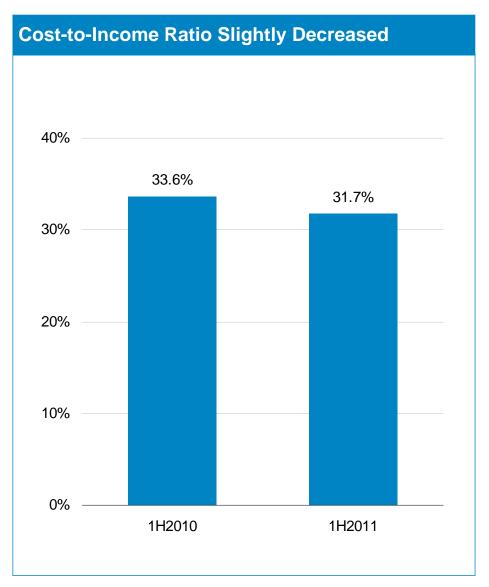


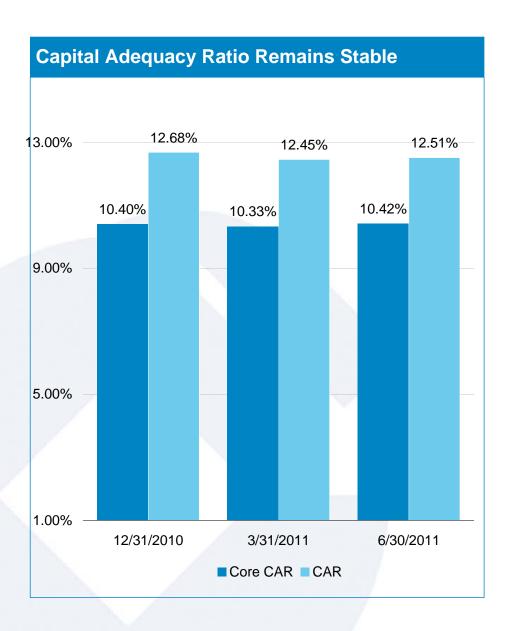
Continued Leading Position in Financial Performance ROAA and ROAE Highest Among Peers



Continued Leading Position in Financial Performance Effective Cost Control







Rational Capital Planning

- Promote business transformation and structural adjustment. Reduce inefficient use of capital
- Improve returns and internal capital accumulation
- Prepare for implementation of the New Basel Capital Accord to conserve capital
- Issue subordinated debt to replenish Tier-2 capital



Actively Taking on Social Responsibility

- RMB 1mm donation to China Green Foundation
- Donation for the Yingjiang earthquake in Yunnan province
- Donation for floods in Guizhou province
- Sponsored the 16th IEA World Congress 2011
- Sponsored the 9th National Games for Minorities Traditional Sports
- Initiated the Internet charity program with a contribution of RMB 5mm













- 2010 Most Socially Responsible Company
- 2010 China
 Environment
 Contribution Award
- #1 financial institution among top 100 socially responsible Chinese companies
- Social Responsibility Award
- Annual Award for Most Socially Responsible Institution
- Annual Award for Best Social Responsibility Report
- Award for Most Socially Responsible Company



Ranked # 17 among 2000 Global Publicly Listed Companies, up by 6 places



- Ranked # 24 in on "BrandZ Global Top 100 Brands" by Financial Times, up by 3 places
- Ranked # 7 among "Global 500", up by 4 places



- Ranked #10 among "Top 500 Global Banks"
- Ranked # 8 among "Top 1000 Global Banks", up by 7 places
- Ranked # 3 among "Top 10 Global Commercial Banks"
- Ranked # 9 among "Top 10 Global Investment Bank Brands"



Ranked # 108, up by 8 places among Fortune Global 500



Best Trade Finance Bank in China



2010 China Credit Card Achievement Award



Best Private Bank in China



- Best Corporate
 Governance Award for Asia
- Best Executive Director Award for Asia
- Best Investor Relations Award
- Sest Investor Relations Website



Strategic Planning

Operating Results

Outlook

Opportunities

- Industrialization is still at the stage of high-speed development
- Urbanization brings huge potential
- Deregulation creates great opportunities
- Internationalization will further speeds up
- Informatization is probing into in-depth areas

Challenges

- Global economic growth clouded by uncertainties
- Instable and uncertain factors of domestic economy substantially increased
- More stringent regulatory capital requirements
- Challenges in changing financial markets
- Intensified competition among peers



Promoting Business Development and Transforming Operations and Management to Raise Our Core Competitiveness in the Future

- Continuing to promote strategic transformation
- Deepening credit structure adjustment
- Improving capital management competence
- Strengthening overall risk management
- Improving competence in fundamental management





