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中国建设银行

China Construction Bank

中國建設銀行股份有限公司

China Construction Bank Corporation

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 00939)

**Announcement on
the Resolutions of the Meeting of the Board of Directors
(27 March 2026)**

The meeting of the board of directors (the “**Board**”) of China Construction Bank Corporation (the “**Bank**” or “**CCB**”) was held onsite on 27 March 2026 in Beijing. The Bank issued the written notice of the meeting on 13 March 2026. The meeting was chaired by Mr. Zhang Jinliang, chairman of the Board. 14 directors were eligible to attend the meeting and 12 of them attended the meeting in person. Mr. Zhang Yi, vice chairman of the Board, appointed Mr. Ji Zhihong, director of the Bank, as his proxy to attend and vote on his behalf. Mr. Shi Jian, director of the Bank, appointed Ms. Xin Xiaodai, director of the Bank, as his proxy to attend and vote on his behalf. The meeting was convened in compliance with the provisions of the *Company Law of the People's Republic of China*, the *Articles of Association of China Construction Bank Corporation* (the “**Articles of Association**”) and other rules.

The following resolutions were considered and approved at the meeting:

I. Proposal on the CCB Capital Management Pillar III Annual Report 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

For details regarding the *CCB Capital Management Pillar III Annual Report 2025*, please refer to the relevant document published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

II. Proposal on the 2025 Capital Adequacy Ratio Management Report of China Construction Bank

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

III. Proposal on the 2025 Special Report on the Deposit, Management and Actual Use of Proceeds of CCB

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

For details regarding the *2025 Special Report on the Deposit, Management and Actual Use of Proceeds of CCB*, please refer to the relevant document published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

IV. Proposal on the Comprehensive Risk Management Report for 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

V. Proposal on the Report on the Important Models and Key Parameters for Expected Credit Loss Approach Implementation in the Fourth Quarter of 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

VI. Proposal on the Report on Implementation of Consolidated Management Plan for 2025 and Priorities of Consolidated Management for 2026

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

VII. Proposal on the Report on Risk Prevention and Control Assessment of Criminal Cases in 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

VIII. Proposal on the *Outsourcing Management Measures of China Construction Bank (Version 2026)*

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

IX. Proposal on the *Outsourcing Risk Management Measures of China Construction Bank (Version 2026)*

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

X. Proposal on the Result of the 2025 Internal Audit Work Evaluation

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XI. Proposal on the Internal Audit Plan for 2026

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XII. Proposal on the 2025 Internal Control Assessment Report of CCB

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

This proposal has been reviewed and approved by the Audit Committee of the Board of the Bank.

For details regarding the *2025 Internal Control Assessment Report of CCB*, please refer to the relevant document published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

XIII. Proposal on the Plan for Internal Control Assessment of CCB in 2026

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XIV. Proposal on the Report on the Assessment of External Auditors for 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XV. Proposal on the Engagement of External Auditors for 2026

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

This proposal has been reviewed and approved by the Audit Committee of the Board of the Bank.

The independent non-executive directors were of the view that the external auditors Ernst & Young Hua Ming LLP and Ernst & Young to be engaged by the Bank for 2026, had the relevant qualifications and professional capabilities. The review procedures of the engagement were in compliance with the relevant provisions of laws, regulations and the Articles of Association, and agreed on this proposal.

It was resolved that this proposal be submitted to the shareholders' meeting of the Bank for consideration.

For details regarding the *Announcement on Re-engagement of Accounting Firms of CCB*, please refer to the relevant document published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

XVI. Proposal on the 2026 External Audit Service Contract

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XVII. Proposal on the *Administrative Measures for Engagement of External Auditors of China Construction Bank (Version 2026)*

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XVIII. Proposal on the Profit Distribution Plan for 2025 of CCB

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

The Profit Distribution Plan for 2025 is as follows:

1. On the basis of the after-tax profit of the Bank for 2025 in the amount of RMB324,911 million, 10% of such profit (being RMB32,491 million) is to be appropriated to the statutory reserve fund.
2. RMB50,526 million is to be set aside as the general reserve according to the *Administrative Measures for the Provision of Reserves of Financial Enterprises* (Cai Jin〔2012〕No.20).
3. Under the Group's standard, the after-tax profit attributable to the Bank's shareholders for the year 2025 was RMB338,906 million. The annual dividend distribution ratio is 30%, with a total annual cash dividend of RMB101,684 million (cash dividend of RMB3.887 per 10 shares, tax-inclusive), including a total interim cash dividend of RMB48,605 million (cash dividend of RMB1.858 per 10 shares, tax-inclusive) which has been distributed. A total final cash dividend in the amount of RMB53,079 million will be distributed to all the ordinary shareholders of the Bank (whose names appear on the Bank's register of members after the close of business on 10 July 2026), with a cash dividend of RMB2.029 per 10 shares (tax-inclusive).
4. No capitalisation of the reserve fund to share capital will be implemented for the year 2025.

The independent non-executive directors were of the view that the Profit Distribution Plan for 2025 was in compliance with the relevant provisions of laws, regulations and the Articles of Association, and agreed on this proposal.

It was resolved that this proposal be submitted to the shareholders' meeting of the Bank for consideration.

For details regarding the *Announcement on the Profit Distribution Plan for 2025 of CCB*, please refer to the relevant document published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

XIX. Proposal on Report on the Provisions for Credit Risk Loss for 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

XX. Proposal on the 2025 Annual Report

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

The financial report and the related financial information in the 2025 Annual Report in this proposal have been reviewed and approved by the Audit Committee of the Board of the Bank.

The 2025 Annual Report, its summary and the Annual Results Announcement were considered and approved at the meeting.

It was resolved at the meeting that the Report of the Board of Directors and the Final Financial Accounts (Financial Report) contained in the *2025 Annual Report of CCB* be submitted to the shareholders' meeting of the Bank for consideration.

XXI. Proposal on the 2025 Sustainability Report of CCB

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

For details regarding the *2025 Sustainability Report of CCB*, please refer to the relevant document published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

XXII. Proposal on the Special Report on the Related Party Transactions of CCB in 2025

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

The *Special Report on the Related Party Transactions of CCB in 2025* will be submitted to the shareholders' meeting of the Bank for hearing.

XXIII. Proposal on Signing the Unified Transaction Agreement with CCB Financial Leasing Co., Ltd.

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

The independent non-executive directors were of the view that signing the unified transaction agreement between the Bank and CCB Financial Leasing Co., Ltd. was in compliance with the relevant provisions of laws, regulations and the Articles of Association, and agreed on this proposal.

XXIV. Proposal on Signing the Unified Transaction Agreement with CCB Shipping and Aviation Leasing Corporation Limited

Voting results: voted in favour: 14 votes, voted against: 0 vote, abstained from voting: 0 vote.

The independent non-executive directors were of the view that signing the unified transaction agreement between the Bank and CCB Shipping and Aviation Leasing Corporation Limited was in compliance with the relevant provisions of laws, regulations and the Articles of Association, and agreed on this proposal.

Announcement of the captioned matter is hereby given.

**The Board of Directors of
China Construction Bank Corporation**

27 March 2026

As at the date of this announcement, the executive directors of the Bank are Mr. Zhang Jinliang, Mr. Zhang Yi and Mr. Ji Zhihong; the non-executive directors of the Bank are Ms. Xin Xiaodai, Ms. Liu Fang, Ms. Li Lu, Ms. Li Li, Mr. Dou Hongquan and Mr. Shi Jian; and the independent non-executive directors of the Bank are Mr. William Coen, Mr. Leung Kam Chung, Antony, Lord Sassoon, Mr. Lin Zhijun and Mr. Zhang Weiguo.